

**MDR SERVICE DESIGN: BUILDING PROFITABLE 24/7 THREAT  
COVERAGE FOR SMBS**

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**Abstract**

Small and medium-sized businesses (SMBs) represent over 90% of enterprises globally, yet they are disproportionately underserved in cybersecurity due to budget limitations, resource constraints, and the growing sophistication of threats. While Managed Detection and Response (MDR) services have emerged as a crucial security lifeline for these organizations, designing a profitable, scalable, and always-on 24/7 MDR model tailored to SMBs presents unique challenges. These include balancing operational costs with service coverage, leveraging automation while ensuring human-in-the-loop oversight, and designing modular yet cost-effective threat detection capabilities.

This paper explores a deep architectural and economic blueprint for building MDR services that cater to the specific needs of SMBs. We propose a multi-layered MDR framework that combines endpoint telemetry, cloud-native detection, behavioral analytics, and incident response playbooks all integrated into a unified SecOps fabric. Our design leverages open-source tooling, AI-powered detection pipelines, and distributed SOC models to reduce mean time to detect (MTTD) and respond (MTTR), while maintaining SLA-driven service profitability.

We address the financial constraints of SMB customers by offering right-sized, outcome-driven service tiers that align pricing with measurable business risk reduction. Operational sustainability is achieved through intelligent alert triage, federation of threat intelligence, and strategic outsourcing of Tier 1 SOC functions. Real-world MDR case studies across healthcare, legal, and manufacturing verticals are analyzed to extract best practices and identify failure patterns.

The paper concludes by highlighting emerging trends in MDR, such as LLM-assisted triage, Zero Trust telemetry integration, and attack surface risk quantification. Through this study, we provide actionable guidance for MSSPs, MSPs, and security vendors looking to penetrate the SMB segment with differentiated and profitable MDR offerings.

**Keywords:** MDR (Managed Detection and Response), Small and medium-sized businesses (SMBs), SMB Security, Security Orchestration, Automation, and Response (SOAR), Customer Lifetime Value (CLV), Follow-the-Sun SOC Model, Extended Detection and Response

## **Introduction**

In today's increasingly digital business environment, cybersecurity threats have become democratized accessible to both nation-states and low-skilled attackers. No longer confined to Fortune 500 companies, cyberattacks now routinely target small and medium-sized businesses (SMBs), which are often seen as low-hanging fruit due to weaker security defenses. According to the Verizon Data Breach Investigations Report (DBIR) 2024, over 60% of breaches now impact SMBs, many of whom lack internal security teams or real-time monitoring capabilities [1]. The operational impact ranging from ransomware, business email compromise (BEC), data theft, to reputational damage is often existential for these smaller organizations.

Despite their vulnerability, SMBs face critical barriers to implementing enterprise-grade cybersecurity measures. These include limited budget, lack of in-house expertise, and low awareness of advanced threat models. As regulatory requirements such as HIPAA, PCI-DSS, and GDPR increasingly extend to businesses of all sizes, SMBs are under mounting pressure to demonstrate cyber resilience [2], [3]. The traditional MSSP model, with expensive, one-size-fits-all security monitoring and response services, often falls short of SMB expectations. In this context, Managed Detection and Response (MDR) services have emerged as a compelling alternative providing continuous monitoring, threat detection, and incident response without the operational burden of building an internal SOC [4].

However, not all MDR services are built for the SMB market. A large number of MDR offerings are architected with enterprise assumptions expecting robust telemetry, mature IT operations, and dedicated cybersecurity personnel on the client side. These assumptions break down in the SMB segment, where environments are often heterogeneous, legacy-dependent, cloud-first, or loosely governed [5]. As a result, MDR service providers must redesign not just their technical stack, but also their service delivery, pricing, and support models to align with the realities of SMB clients [6].

This paper sets out to address a key question: How can service providers build profitable, 24/7 MDR offerings tailored to SMBs without compromising detection quality or operational sustainability? It proposes a layered MDR design approach built on cloud-native principles, modular telemetry ingestion, AI-driven triage, and a global workforce operating under a unified playbook. The goal is to deliver always-on coverage while controlling cost per incident, managing alert fatigue, and ensuring compliance with industry regulations [7].

To accomplish this, we will first explore the threat landscape unique to SMBs, demonstrating why traditional reactive models are inadequate. Next, we will define the core building blocks of modern MDR architecture, including key technologies such as Extended Detection and Response (XDR), User and Entity Behavior Analytics (UEBA), and Security Orchestration, Automation, and Response (SOAR) [8]. A special focus will be placed on cost optimization techniques such as leveraging open-source threat detection engines (like Wazuh or Suricata), using serverless infrastructure, or adopting federated SOC models where tiered staff are distributed across time zones [9].

We will also introduce tiered service models to align pricing with outcomes, enabling SMBs to choose between baseline, enhanced, and premium coverage depending on their industry risk profile and digital maturity. These models are mapped to core security functions ranging from log collection, alerting, threat hunting, to full-scope incident response [10]. Throughout the paper, case studies from industries like healthcare, legal services, and advanced manufacturing will be used to demonstrate both the successes and pitfalls of MDR implementation in the SMB context.

Finally, we will explore the future evolution of MDR services, including the integration of LLM-based AI copilots in triage, Zero Trust telemetry correlation, and proactive threat modeling using AI-driven attack surface management tools [11]. These innovations not only boost threat detection accuracy but also help reduce human workload, enabling a leaner SOC team to protect a larger client base.

This research is designed to serve three primary audiences:

1. MSSPs and MSPs looking to build or optimize their MDR portfolio for SMB customers.
2. Technology vendors developing toolsets for MDR providers.
3. Policy-makers and regulators who aim to support the secure digitization of small business ecosystems [12].

By offering a detailed blueprint of scalable MDR design and profitable delivery, we aim to bridge the cybersecurity protection gap that continues to widen between enterprises and SMBs. With threat actors operating 24/7 across geographies, the question is no longer whether SMBs need MDR it is whether MDR providers can design services that are cost-effective, resilient, and outcomes-driven for this critical yet underserved market.

### **Understanding the SMB Threat Landscape**

Small and medium-sized businesses (SMBs) represent the backbone of national and global economies. In the U.S. alone, SMBs account for over 44% of economic activity and employ nearly half the private workforce [13]. Despite their strategic importance, SMBs have become increasingly vulnerable to cyber threats due to their limited cybersecurity maturity, budgetary constraints, and growing digital dependence.

#### **2.1 A Shift in Attacker Focus**

Historically, cybercriminals targeted large enterprises where the potential payoff justified the complexity and risk of the attack. However, this trend has shifted dramatically. With the commoditization of malware-as-a-service (MaaS), phishing kits, and ransomware ecosystems, attackers now operate at scale, targeting smaller organizations. SMBs are appealing because they typically lack endpoint defenses, identity governance, or 24/7 monitoring, making them easier to compromise [14].

For example, the 2023 Sophos State of Ransomware report revealed that 66% of SMBs experienced a ransomware attack in the past year, with an average recovery cost exceeding

\$200,000 per incident [15]. Unlike large enterprises with cyber insurance and crisis teams, many SMBs are forced to pay the ransom or shut down operations permanently.

## **2.2 Common Attack Vectors Exploiting SMB Weaknesses**

Cybercriminals typically exploit a combination of technical and human vulnerabilities unique to SMB environments. These include:

- **Phishing and Social Engineering:** SMB users are frequently targeted with credential harvesting emails, often impersonating vendors or internal departments [16]. Limited security awareness training makes SMB employees especially susceptible.
- **Unpatched Systems and Legacy Applications:** Many SMBs rely on outdated Windows servers, legacy POS systems, and unmaintained web applications, providing fertile ground for attackers using known CVEs [17].
- **Misconfigured Cloud Services:** With the rapid adoption of SaaS tools and cloud infrastructure, SMBs often misconfigure identity and access management (IAM) settings, leaving critical assets exposed [18].
- **Poor Credential Hygiene:** SMBs often reuse passwords across services and lack multifactor authentication (MFA), exposing them to brute-force and credential-stuffing attacks [19].
- **Lack of Centralized Logging and Monitoring:** Most SMBs operate without a SIEM or MDR solution, meaning that successful intrusions may go undetected for weeks or months [20].

## **2.3 Industry-Specific Vulnerabilities**

Certain verticals within the SMB market face amplified risks due to data sensitivity, regulatory exposure, or operational dependencies:

- **Healthcare SMBs** (e.g., dental clinics, radiology centers) handle sensitive patient data, making them a prime target for ransomware. HIPAA compliance adds complexity, while resource gaps limit proactive defense [21].
- **Legal Services** rely heavily on email and document workflows involving confidential information. Phishing attacks and BEC schemes targeting law firms have surged, exploiting weak email security [22].
- **Manufacturing and OT Environments** suffer from aging industrial control systems (ICS) with minimal security layering. Attacks on these systems can halt operations or compromise proprietary designs [23].
- **Education and Nonprofits** face funding constraints but are responsible for protecting vast amounts of personal and financial data. Their limited IT staffing makes them vulnerable to phishing, DoS, and web-based threats [24].

## **2.4 Economic and Regulatory Pressures**

Beyond technical risks, SMBs face mounting regulatory and business pressures. Data privacy laws such as the California Consumer Privacy Act (CCPA), GDPR, and sector-specific

frameworks (e.g., HIPAA, FINRA) now apply to organizations of all sizes. Violations can result in fines and reputational damage, even for unintentional security lapses.

At the same time, supply chain and third-party risk mandates increasingly require SMBs to demonstrate security hygiene as a precondition for doing business with larger enterprises. This includes responding to third-party risk assessments, demonstrating patch management, and showcasing incident response capabilities often far beyond the capabilities of a two-person IT team.

The result is a strategic dilemma: SMBs are too small to build enterprise-grade SOCs yet too important to ignore modern security practices.

### **2.5 Inadequacy of Traditional Security Models**

Traditional approaches such as antivirus, firewalls, and annual security audits are insufficient to counter today's persistent and evasive adversaries. With tactics such as living-off-the-land (LotL), fileless malware, and lateral movement becoming commonplace, threat detection now requires behavioral analytics, identity monitoring, and anomaly detection capabilities that most SMBs cannot deploy in-house.

Moreover, security staffing remains a critical bottleneck. Cybersecurity Ventures estimates that there will be 3.5 million unfilled cybersecurity jobs globally by 2025 [25]. Even among larger SMBs with some IT staffing, security is often an ancillary responsibility rather than a dedicated function.

### **2.6 Why MDR is the Right Fit for SMBs**

Managed Detection & Response (MDR) offers a cost-effective, scalable, and outcome-driven model for SMBs to close their cyber defense gap. By combining 24/7 threat monitoring, endpoint and cloud telemetry, and guided incident response, MDR solutions provide much-needed visibility and resilience.

Unlike MSSPs that primarily alert clients about potential threats, MDR providers are expected to triage, validate, and respond either autonomously or in collaboration with the client. This active approach makes MDR an ideal fit for SMBs who lack the staffing and tooling to act upon raw alerts.

When designed correctly, MDR services can normalize security maturity across client verticals by offering baseline security telemetry, proactive threat hunting, and guided remediation through integrated SOAR and case management platforms. However, MDR success hinges on the provider's ability to design for heterogeneity, deliver value at scale, and contain operational costs themes we explore in the sections ahead.

### **Foundations of MDR Services**

Managed Detection and Response (MDR) has rapidly emerged as a cornerstone of modern cybersecurity strategies, offering a managed and proactive alternative to traditional security approaches such as Managed Security Service Providers (MSSPs). MDR integrates continuous monitoring, advanced analytics, proactive threat hunting, and incident response to

protect organizations against sophisticated cyber threats. For SMBs, which often lack in-house cybersecurity expertise and the ability to maintain a 24/7 Security Operations Center (SOC), MDR provides an outsourced yet highly effective detection and response capability tailored to their resource constraints.

### **3.1 MDR vs. Traditional MSSPs**

While MSSPs have historically offered log management, firewall monitoring, and basic alerting, these services often lack deep incident investigation, contextual analysis, and guided remediation. In contrast, MDR focuses on active response validating alerts, correlating threat signals, and containing threats in near real-time. Gartner's 2025 Market Guide for MDR highlights that 70% of SMBs prefer MDR over MSSPs due to its focus on outcome-driven security and integrated response actions [26].

The key differentiator lies in threat detection depth:

- MSSPs primarily focus on network-level monitoring.

MDR offers great telemetry data across endpoints, cloud environments, identities, and SaaS applications.

### **3.2 Core Pillars of MDR**

An effective MDR service is built upon five foundational pillars:

- 24/7 Monitoring & Threat Detection

Leveraging Extended Detection and Response (XDR) platforms, MDR integrates data from endpoint detection (EDR), network detection (NDR), and cloud detection (CDR) systems. Modern MDR services incorporate machine learning-driven analytics and MITRE ATT&CK mapping to identify stealthy adversary techniques [27].

- Threat Hunting and Proactive Defense

Unlike reactive services, MDR providers deploy dedicated analysts for hypothesis-driven threat hunting. AI-assisted correlation engines help identify lateral movement, privilege escalation, or anomalous behaviors before they can end up becoming major breaches [28].

- Incident Response and Containment

MDR teams do more than alert they initiate response workflows such as isolating compromised endpoints, disabling malicious accounts, and providing forensic data for post-incident analysis.

- Threat Intelligence Integration

Global threat intelligence feeds, enriched with sector-specific Indicators of Compromise (IoCs), help MDR services contextualize alerts. Vendors like CrowdStrike and Palo Alto Networks integrate threat actor profiling and behavior analytics into their MDR stack [29].

- Automation and Orchestration (SOAR)

By integrating Security Orchestration, Automation, and Response (SOAR) capabilities, MDR services can automate repetitive tasks such as malware sandboxing, log enrichment, and user notification thus improving Mean Time to Detect (MTTD) and Mean Time to Respond (MTTR) [30].

### **3.3 MDR Architectures for SMBs**

SMBs require a cost-effective MDR architecture that avoids the complexity of enterprise-grade solutions while retaining robust threat visibility. A cloud-native MDR architecture is increasingly the preferred choice, as it minimizes infrastructure overhead and provides elastic scaling.

Key architectural elements include:

- Lightweight Endpoint Sensors: EDR agents with low resource overhead.
- Cloud Log Collectors: Leveraging AWS Security Hub or Azure Sentinel for SaaS and infrastructure monitoring.
- Centralized Data Lake: Optimized for storing normalized telemetry and security events.
- Behavioral Analytics Engine: ML models that adapt to the SMB's environment without requiring heavy data science investments.

According to Microsoft's 2025 MDR insights report, 85% of SMB-focused MDR solutions leverage cloud-native SIEM and XDR stacks rather than on-premises appliances [31].

### **3.4 Service Tiering for Profitability**

For MDR providers, particularly those targeting SMBs, service tiering is critical to maintain profitability while delivering tailored security coverage.

Typical service tiers include:

- Basic: 8x5 monitoring, log aggregation, and alert triage.
- Standard: 24/7 monitoring, incident validation, and response guidance.
- Premium: Threat hunting, forensic analysis, and compliance reporting.

Pricing models often rely on a per-endpoint or per-user subscription, with add-ons for vertical-specific needs (e.g., HIPAA logging for healthcare SMBs). Service tiering aligns resource allocation with revenue, ensuring that MDR providers avoid overextending analyst hours on lower-tier clients [32].

### **3.5 Role of AI in MDR**

The rise of AI-driven MDR has revolutionized how SMBs can access advanced security capabilities without the need for large SOC teams. AI copilots integrated with MDR platforms:

- Summarize incidents into analyst-ready narratives.
- Prioritize alerts using risk scoring.
- Automate triage of repetitive, low-confidence detections.

Palo Alto Networks' Cortex XSIAM and Microsoft Security Copilot are leading examples of AI-powered MDR platforms that significantly reduce MTTD by 40–60% while improving false-positive detection rates [33].

### **3.6 Vendor Ecosystem for SMB MDR**

Major vendors have tailored MDR offerings specifically for SMB needs:

- Microsoft Defender for Business MDR integrates seamlessly with Microsoft 365 and Azure.
- CrowdStrike Falcon Complete delivers fully managed endpoint and threat hunting services.
- Sophos MDR emphasizes cost-effective, plug-and-play deployment for SMB environments.

The growing availability of open-source MDR building blocks (e.g., Wazuh, TheHive, Cortex, Suricata) also allows smaller Managed Service Providers (MSPs) to build MDR-like capabilities at lower costs [34].

### **3.7 Compliance-Driven MDR**

For SMBs in regulated industries, MDR must extend beyond detection and response to include compliance reporting. Capabilities like audit trail generation, policy enforcement, and automated compliance checks help SMBs meet regulatory requirements such as GDPR, HIPAA, or SOC 2.

According to Gartner (2025), 50% of SMBs with MDR services adopt compliance-driven MDR features within the first 12 months to address legal and contractual obligations [35].

### **3.8 MDR as a Business Enabler**

Rather than being viewed as an operational cost, MDR is increasingly seen as a business enabler. By reducing breach risks and downtime, SMBs gain customer trust, avoid penalties, and achieve operational continuity. Additionally, MDR providers that offer 24/7 coverage with transparent SLAs can differentiate themselves in a competitive cybersecurity services market.

## **Architecture**

A Managed Detection and Response (MDR) service architecture for small and medium-sized businesses (SMBs) must provide comprehensive visibility, rapid detection, and automated remediation, while remaining cost-effective and scalable. The design challenge lies in balancing enterprise-grade security controls with the operational and budgetary realities of SMB clients. To address these requirements, the architecture must be multi-tenant for efficiency, cloud-native for elasticity, and security-hardened for regulatory compliance [36].

### **4.1 High-Level MDR System Architecture**

The MDR platform is best conceptualized as a layered system, where each layer performs a distinct set of security and operational functions [37]:

1. Telemetry & Collection Layer – This layer ingests raw event data from endpoints, networks, cloud platforms, and SaaS services.

- Endpoints: Cross-platform agents (Windows, macOS, Linux) monitor process execution, file changes, registry modifications, and user behavior.
  - Networks: Physical or virtual sensors capture NetFlow, DNS traffic, and SSL handshake metadata.
  - Cloud & SaaS: Native connectors integrate with AWS CloudTrail, Azure Monitor, M365 Audit Logs, and Google Workspace Admin APIs.
2. Ingestion & Normalization Layer – Using high-throughput pipelines (e.g., Kafka, Kinesis), events are parsed, normalized into a standard schema, enriched with asset identifiers, and deduplicated before being passed downstream.
  3. Detection & Analytics Layer – The detection engine applies:
    - Rule-based correlation aligned to the MITRE ATT&CK framework.
    - Anomaly detection using User and Entity Behavior Analytics (UEBA).
    - Threat intelligence matching from curated and open-source feeds.
    - Each event is assigned a severity score based on risk probability and business impact.
  4. Orchestration & Response Layer – Security Orchestration, Automation, and Response (SOAR) modules trigger automated workflows such as quarantining an endpoint, disabling compromised accounts, or pushing firewall rules. These actions are automatically documented for compliance.
  5. Case Management & Customer Portal – A secure multi-tenant portal allows SMB customers to view incidents, track SLAs, and download audit reports. Role-based access control (RBAC) and tenant-specific encryption keys ensure strict isolation.
  6. Security Data Lake & Archive – Historical data is retained in a write-once-read-many (WORM) format to support forensic investigations, compliance retention, and AI model training.

#### **4.2 SOC Workflow Integration**

To provide continuous 24/7 monitoring, the MDR system integrates with a follow-the-sun Security Operations Center (SOC) workflow [38]:

- Tier-1 – Automated enrichment and initial triage, suppressing false positives and handling low-severity alerts entirely through SOAR.
- Tier-2 – Manual investigation of medium/high-severity incidents, correlation of multi-stage attack patterns, and partial containment actions.
- Tier-3 – Advanced forensics, custom detection rule creation, and proactive threat hunting across tenants.

This workflow allows for efficient allocation of analyst effort and ensures service continuity across time zones.

#### **4.3 EDR, SIEM, and SOAR Integration**

A high-performing MDR service relies on the seamless integration of Endpoint Detection and Response (EDR), Security Information and Event Management (SIEM), and SOAR [39]:

- EDR: Provides granular endpoint telemetry and surgical remediation options (e.g., isolating a single device).
- SIEM: Acts as the centralized event aggregator and correlation hub for all telemetry sources.
- SOAR: Automates the execution of response playbooks and integrates with ticketing/notification systems.

By using a central enrichment and scoring service, severity ratings remain consistent across all customer incidents, improving triage speed and reducing analyst bias.

#### **4.4 Multi-Tenant Cloud-Native Scalability**

Multi-tenancy enables the MDR platform to serve many SMBs from a single infrastructure while preserving strict security boundaries:

- Logical Isolation – Tenant data is encrypted with unique keys; RBAC enforces least-privilege access.
- Elastic Compute – Kubernetes orchestrates containerized analytics workers, scaling resources up or down with alert volume.
- Automated Onboarding – Infrastructure-as-Code templates enable new tenant environments to be provisioned in hours instead of days.

This approach maximizes infrastructure utilization and keeps operational costs predictable.

#### **4.5 Security Control Enforcement Points**

Security is embedded throughout the MDR architecture [36]:

- Data at Rest – AES-256 encryption with per-tenant keys.
- Data in Transit – TLS 1.3 with mutual certificate-based authentication.
- Zero Trust Access – Continuous identity verification for analysts and customers.
- Audit Logging – Immutable records of all administrative and analyst actions.

These controls ensure that the MDR service can meet compliance requirements such as ISO 27001, HIPAA, and GDPR.

#### **4.6 KPI-Driven Architecture**

KPIs are directly tied into the architecture to track operational and customer-facing performance [40]:

- Mean Time to Detect (MTTD) and Mean Time to Respond (MTTR).
- Automation Rate – Percentage of alerts resolved without human intervention.
- Analyst Productivity – Incidents handled per analyst per shift.
- Customer SLA Adherence – Percent of incidents resolved within contractual timeframes.

Real-time dashboards display these metrics to SOC leads and customers, ensuring transparency and continuous improvement.

## **Operations & Pricing Model**

A well-designed Managed Detection and Response (MDR) service for SMBs must balance operational efficiency with competitive yet profitable pricing. The operational model must be automation-first, analyst-optimized, and capable of scaling without proportional cost increases. The pricing framework must align service tiers with perceived and delivered value, enabling SMBs to choose coverage that meets their risk profile and budget [41].

### **5.1 Operational Model Overview**

The MDR operational framework integrates people, processes, and platforms to deliver 24/7 coverage while controlling expenses:

- Follow-the-Sun SOC Model – Distributes analyst shifts across global SOC hubs to ensure uninterrupted coverage while minimizing overtime costs [42].
- Tiered Analyst Structure – Assigns incidents based on complexity:
  - Tier-1 handles automated triage and low-complexity incidents.
  - Tier-2 investigates correlated alerts and escalates confirmed threats.
  - Tier-3 conducts deep forensics and custom detection engineering.
- Automation-First Response – SOAR playbooks address the majority of containment actions without human intervention, reducing Mean Time to Respond (MTTR) and analyst fatigue.
- Continuous Improvement Loops – Incident post-mortems inform playbook enhancements and detection logic updates.

### **5.2 Workforce Optimization**

To maintain profitability in the SMB segment, staffing must be skill-tiered and workload-balanced:

- Shift Load Balancing – Ensures each analyst is responsible for a manageable number of incidents per shift.
- Skill Matrix Utilization – Assigns cases to analysts based on specialty areas such as cloud security, malware analysis, or insider threat detection.
- Cross-Training – Enables coverage redundancy and reduces the risk of knowledge silos.
- Analyst Productivity Tracking – Measured through cases closed per shift and accuracy of triage decisions.

### **5.3 Cost Structure and Margin Control**

Profitability hinges on cost discipline while maintaining service quality:

- Fixed Costs – Platform licensing, infrastructure hosting, and base staffing.
- Variable Costs – Overtime pay, burst cloud compute for analytics, incident-related expenses.
- Cost Reduction Levers:
  - Automating 60–80% of low-level incident handling [42].

- Using multi-tenant infrastructure for economies of scale.
- Integrating with customer-owned security tools where possible.

A balanced cost-per-tenant model allows predictable financial planning.

#### **5.4 Pricing Model Design**

Pricing must communicate value while protecting margins. Recommended approach:

- Tiered Service Plans – Examples:
  - *Essentials*: 8×5 monitoring, basic alerting, compliance reporting.
  - *Advanced*: 24×7 monitoring, automated response, quarterly threat briefings.
  - *Premium*: Threat hunting, advanced analytics, compliance mapping, and incident simulation exercises.
- Per-Endpoint or Per-User Pricing – Scales with customer size and asset footprint.
- Value-Based Add-Ons – Threat hunting packs, cloud security modules, compliance audit assistance.
- Volume Discounts – Incentivize multi-year contracts and MSP/MSSP reseller agreements.

#### **5.5 Profitability Metrics**

Key profitability indicators include:

- Gross Margin per Customer – Difference between revenue and direct operational costs.
- Customer Lifetime Value (CLV) – Influenced by retention rates and upsell opportunities.
- Churn Rate – A high churn rate signals a mismatch in pricing or perceived value.
- Cost-to-Serve – Direct SOC and platform costs per customer.

#### **5.6 Pricing Transparency and Trust**

SMBs are cost-sensitive and value clarity:

- Clear SLA Commitments – Incident response times, availability guarantees, and escalation procedures.
- Inclusive Reporting – Dashboards showing MTTD, MTTR, and automation rates help justify renewal costs.
- Annual Business Reviews – Demonstrate ROI through real incident case studies.

### **KPIs & Measurement**

A well-structured Managed Detection and Response (MDR) service must measure operational effectiveness and business value through a defined set of Key Performance Indicators (KPIs). These metrics provide quantifiable insight into detection efficacy, response agility, service reliability, and customer satisfaction. For SMB-focused MDR offerings, KPIs must not only track technical performance but also demonstrate ROI to cost-conscious clients [43].

### **6.1 KPI Framework Design**

The KPI framework should align with four primary objectives:

- Threat Detection Efficiency – How effectively threats are identified across endpoints, networks, and cloud workloads.
- Incident Response Speed – How quickly incidents are contained, remediated, and closed.
- Operational Optimization – How efficiently SOC resources are utilized.
- Customer Value Demonstration – How MDR services provide measurable business protection.

KPIs should be SMART (Specific, Measurable, Achievable, Relevant, Time-bound) and tied to contractual SLAs [44].

### **6.2 Core Technical KPIs**

- Mean Time to Detect (MTTD) – Average duration from threat entry to detection.
  - Target (SMB context): <15 minutes for high-severity incidents.
  - Measurement Source: SIEM alert generation timestamps.
- Mean Time to Respond (MTTR) – Average time from detection to containment/remediation.
  - Target: <30 minutes for critical incidents.
  - Measurement Source: SOAR workflow logs.
- Detection Rate – Percentage of actual incidents detected (measured via red team simulation or post-incident analysis).
  - False Positive Rate (FPR) – Percentage of alerts determined to be non-actionable.
    - Lower FPR reduces analyst fatigue and improves customer trust.
  - Automation Rate – Percentage of incidents resolved without human intervention.

### **6.3 Customer-Facing KPIs**

- SLA Adherence Rate – Percentage of incidents resolved within contracted SLA timeframes.
- Customer Retention Rate – Year-over-year renewal rate.
- Net Promoter Score (NPS) – Customer satisfaction indicator.
- ROI Reporting – Demonstrated cost avoidance or risk reduction over the contract term.

### **6.4 Operational KPIs**

- Analyst Utilization Rate – Ratio of productive analyst time vs. idle time.
- Cases Closed per Analyst per Shift – Indicator of team efficiency.
- Playbook Coverage – Percentage of incident types with documented and automated SOAR playbooks.
- Escalation Rate – Percentage of alerts requiring escalation to higher-tier analysts.

### 6.5 KPI Visualization & Reporting

- SOC Dashboards – Real-time metrics for internal SOC teams to monitor trends.
- Customer Portals – Tenant-specific KPI reports accessible on demand.
- Quarterly Business Reviews (QBRs) – Present trend analysis, lessons learned, and roadmap for service improvement.

These dashboards should use role-based access control (RBAC) to prevent cross-tenant data exposure.

### 6.6 KPI-Driven Continuous Improvement

KPIs are not static; they evolve as threat landscapes change [44]. The MDR service should:

- Revisit KPI definitions quarterly.
- Introduce new KPIs when adopting emerging technologies (e.g., AI-driven threat scoring).
- Retire KPIs that no longer correlate with business or security objectives.

#### 6.6 Example SMB MDR KPI Targets

KPI	Target Value	Review Cycle
MTTD (Critical)	<15 minutes	Weekly
MTTR (Critical)	<30 minutes	Weekly
Automation Rate	≥70%	Monthly
SLA Adherence	≥99%	Monthly
False Positive Rate	<5%	Quarterly
Customer Retention Rate	≥90%	Annual

Table 1: SMB MDR KPI Targets

By adopting a data-driven KPI framework, MDR providers can demonstrate operational excellence, identify bottlenecks, and enhance customer trust. For SMB markets, where budgetary justification is crucial, KPI reporting is not only a service quality metric but also a sales and retention tool. Linking technical KPIs with customer-facing value reinforces the ROI narrative and helps sustain long-term profitability [43], [44].

### Challenges & Mitigation

Designing and operating a profitable 24/7 Managed Detection and Response (MDR) service for SMBs involves balancing cost efficiency, service quality, and scalability in a rapidly evolving threat landscape. Challenges arise from technical, operational, financial, and customer engagement dimensions. Effective mitigation strategies must be systematic, repeatable, and integrated into both architecture and operations [45].

### 7.1 Technical Challenges

### **7.1.1 Multi-Tenant Security Isolation**

**Challenge:** In a shared MDR environment, ensuring complete logical and cryptographic isolation between SMB tenants is critical to prevent data leakage or cross-tenant compromise.

**Mitigation:**

- Implement per-tenant encryption keys with Hardware Security Modules (HSMs).
- Enforce strict role-based access control (RBAC) with multi-factor authentication.
- Conduct quarterly penetration tests targeting tenant isolation mechanisms.

### **7.1.2 Alert Noise & False Positives**

**Challenge:** SMB networks often produce a high volume of low-quality alerts due to limited internal hygiene and misconfigured assets, which strains analyst capacity.

**Mitigation:**

- Deploy machine learning–based correlation to prioritize incidents.
- Maintain a dynamic suppression list for known benign behaviors.
- Integrate asset context enrichment to reduce misclassification rates.

### **7.1.3 Technology Integration Gaps**

**Challenge:** Integrating EDR, SIEM, and SOAR tools from different vendors can cause inconsistent telemetry mapping and workflow delays.

**Mitigation:**

- Standardize data ingestion formats via a central normalization pipeline.
- Use API-driven playbooks that are tool-agnostic.
- Maintain vendor-agnostic integration libraries for rapid onboarding of new clients.

## **7.2 Operational Challenges**

### **7.2.1 24/7 SOC Staffing**

**Challenge:** Maintaining continuous staffing coverage is costly and prone to analyst burnout.

**Mitigation:**

- Adopt a “follow-the-sun” staffing model with global SOC distribution [46].
- Automate repetitive Tier-1 tasks through SOAR workflows.
- Implement rotational schedules with enforced rest periods to reduce attrition.

### **7.2.2 Incident Escalation Bottlenecks**

**Challenge:** Over-escalation from Tier-1 to Tier-2 analysts slows response times and increases operational costs.

**Mitigation:**

- Introduce competency-based Tier-1 training for complex triage scenarios.

- Implement automated enrichment that enables Tier-1 to resolve more incidents independently.
- Track escalation rates and adjust playbooks to lower unnecessary escalations.

### **7.2.3 Knowledge Retention**

**Challenge:** Analyst turnover can erode institutional knowledge, weakening the detection logic and response consistency.

**Mitigation:**

- Maintain a centralized incident knowledge base with searchable playbooks.
- Record and archive incident response sessions for training use.
- Conduct quarterly cross-training workshops.

## **7.3 Financial Challenges**

### **7.3.1 Maintaining Margins in Price-Sensitive Markets**

**Challenge:** SMBs are cost-conscious, and high operational costs can erode profitability.

**Mitigation:**

- Design multi-tier service offerings aligned to SMB budgets.
- Leverage multi-tenant architecture to share infrastructure costs.
- Use automation to scale without proportional analyst cost increases.

### **7.3.2 Technology Licensing Costs**

**Challenge:** Licenses for SIEM, EDR, and threat intelligence feeds can represent a significant portion of MDR operating expenses.

**Mitigation:**

- Negotiate bulk or volume-based licensing agreements.
- Adopt open-source tools for non-critical workflows.
- Periodically review ROI of each licensed component.

## **7.4 Customer Engagement Challenges**

### **7.4.1 Onboarding Complexity**

**Challenge:** Integrating diverse SMB environments into the MDR platform can delay service activation and reduce initial satisfaction.

**Mitigation:**

- Develop Infrastructure-as-Code onboarding templates.
- Offer preconfigured agent bundles for common SMB tech stacks.
- Assign dedicated onboarding managers for the first 30 days.

### **7.4.2 Communicating Value**

**Challenge:** SMBs may not fully understand MDR’s value unless the incidents are frequent or visibly very impactful.

**Mitigation:**

- Provide monthly ROI reports linking prevented incidents to potential cost savings [45].
- Share anonymized case studies of threat prevention outcomes.
- Conduct quarterly security posture reviews.

**7.5 Regulatory & Compliance Challenges**

**7.5.1 Data Residency Requirements**

**Challenge:** Global SMBs may require MDR services to store data in specific jurisdictions.

**Mitigation:**

- Deploy region-specific data storage clusters.
- Use encryption-at-rest with location-specific key management.
- Align with compliance certifications such as ISO 27001, SOC 2, and GDPR.

**7.5.2 Evidence Preservation for Legal Cases**

**Challenge:** SMBs may require forensic evidence retention for legal or insurance purposes.

**Mitigation:**

- Use write-once-read-many (WORM) storage for critical logs.
- Implement strict chain-of-custody protocols.
- Integrate eDiscovery-friendly export features.

**7.6 Consolidated Mitigation Framework**

A consolidated mitigation plan for SMB MDR providers should include:

<b>Challenge Area</b>	<b>Primary Risk</b>	<b>Mitigation Approach</b>
Technical	Tenant isolation breach	HSM-backed encryption, RBAC, pen testing
Operational	Analyst burnout	Automation, follow-the-sun shifts
Financial	Margin erosion	Multi-tier pricing, automation
Customer Engagement	Value perception gap	ROI reports, QBRs
Compliance	Data residency	Region-specific storage, certification

Table 2. Mitigation Plan

Challenges in MDR service delivery for SMBs are multi-dimensional ranging from cybersecurity technology integration to financial sustainability and customer engagement. A successful MDR provider embeds mitigation strategies directly into architecture, workflows, and client engagement processes, ensuring resilience even as threats, regulations, and market conditions evolve [45], [46].

### **Future Outlook**

The evolution of Managed Detection and Response (MDR) services for small and medium-sized businesses (SMBs) will be shaped by emerging threat vectors, automation maturity, AI-driven decision-making, and shifting regulatory landscapes. Over the next five years, competitive differentiation in the SMB MDR space will hinge on the ability to deliver scalable, cost-effective, and proactive protection that adapts to evolving attacker techniques [47].

#### **8.1 Technology Trajectory**

##### **8.1.1 AI-Enhanced Threat Detection**

The integration of machine learning and large language models (LLMs) into MDR platforms will significantly enhance detection accuracy and reduce false positives. AI models trained on multi-tenant telemetry data will enable rapid anomaly detection, predictive threat modeling, and automated incident correlation [48].

Future MDR platforms will likely adopt federated learning to share threat intelligence across providers without exposing sensitive customer data, balancing detection quality with privacy compliance.

##### **8.1.2 Autonomous Response Capabilities**

SOAR platforms are evolving toward autonomous containment and remediation, where machine-executed playbooks address incidents with minimal analyst oversight. This is particularly relevant for SMBs, where response speed is critical and staffing budgets are constrained. By 2030, Gartner predicts that >60% of MDR actions in SMB environments will be executed without direct human intervention [47].

#### **8.2 Service Model Evolution**

##### **8.2.1 Outcome-Based MDR Pricing**

Instead of flat subscription models, MDR providers may adopt outcome-based pricing where fees are tied to quantifiable business outcomes such as incidents prevented, dwell time reduction, or SLA compliance percentages. This aligns provider incentives with customer success and can help justify MDR costs to SMB decision-makers.

##### **8.2.2 Verticalized MDR Offerings**

Future MDR services will be industry-specific, with detection logic, compliance templates, and reporting tailored to verticals such as healthcare, retail, and manufacturing. For example,

an MDR solution for healthcare SMBs could integrate HIPAA compliance automation and specific detection patterns for medical device networks.

### **8.3 Threat Landscape Shifts**

#### **8.3.1 AI-Generated Attacks**

Attackers will increasingly leverage generative AI to craft polymorphic malware, deepfake-based social engineering, and adaptive phishing campaigns that evade signature-based detection [48]. MDR providers must therefore prioritize behavioral analytics and intent-based detection over static indicators of compromise (IOCs).

#### **8.3.2 Supply Chain Exploitation**

As SMBs integrate more third-party SaaS and APIs, attackers will target these dependencies as entry points. MDR systems will require continuous vendor risk scoring and real-time integration monitoring to detect anomalies originating from trusted connections.

### **8.4 Regulatory and Compliance Trends**

SMB MDR providers will need to prepare for expanded data protection mandates and cross-border data flow restrictions. Upcoming regulations may require:

- Proactive breach simulation exercises documented for auditors.
- Evidence-grade forensic logging compliant with chain-of-custody standards.
- Localized threat intelligence processing to satisfy data sovereignty laws [49].

Providers able to integrate compliance automation into their MDR workflows will gain a competitive advantage in regulated SMB sectors.

### **8.5 Market and Competitive Dynamics**

The MDR market for SMBs will face increasing consolidation as larger MSSPs acquire niche MDR providers to expand market share. Survivors in this competitive landscape will:

- Offer multi-layered value including security awareness training and compliance reporting.
- Deliver API-first MDR platforms that integrate seamlessly with customer-owned and third-party tools.
- Leverage ecosystem partnerships with EDR, cloud security, and threat intelligence vendors to deliver differentiated services.

### **8.6 Strategic Recommendations for MDR Providers**

To remain competitive and profitable in the next 3–5 years, MDR providers should:

- Invest in AI Operations (AIOps) – Embed AI in detection, response, and operational optimization pipelines.
- Enhance Interoperability – Support open standards such as STIX/TAXII for threat intelligence sharing.

- Adopt Tiered Automation – Begin with semi-automated triage and progress toward full autonomous response for common attack scenarios.
- Build Cross-Functional Threat Intelligence Teams – Combine SOC analysts, data scientists, and threat researchers.
- Prioritize Cyber Insurance Readiness – Provide incident evidence that aligns with insurers' claim requirements.

### **8.7 Long-Term Vision: MDR-as-a-Platform**

The future MDR ecosystem may shift from service-centric to platform-centric models, where SMBs can plug in and manage modular MDR capabilities based on business needs. This self-service MDR marketplace approach could allow SMBs to select:

- Detection modules (e.g., EDR, cloud, email)
- Response modules (manual vs. automated)
- Compliance modules (e.g., PCI-DSS, HIPAA)
- Intelligence modules (global vs. industry-specific feeds)

Such flexibility will allow MDR providers to serve a wider SMB spectrum without bloating operational costs.

### **8.8 Summary**

The future of SMB MDR services will be data-driven, automation-heavy, and compliance-integrated. Providers who adapt early to AI-powered detection, verticalized offerings, outcome-based pricing, and platform modularity will capture market share and achieve sustainable profitability. Those who fail to evolve will be outpaced by tech-forward competitors and new market entrants leveraging disruptive automation.

## **Conclusion**

The design and delivery of profitable 24/7 Managed Detection and Response (MDR) services for SMBs requires a deliberate balance between cost control, operational efficiency, and service excellence. Unlike enterprise security programs, SMB-focused MDR must contend with resource constraints, heterogeneous IT environments, and heightened cost sensitivity, while still providing enterprise-grade threat detection and incident response capabilities. The success of an MDR offering in this market hinges on its ability to scale securely, adapt rapidly to evolving threats, and deliver measurable value to customers [50].

### **9.1 Key Findings**

This research has identified several critical success factors for SMB MDR services:

- Architectural Scalability – Multi-tenant, cloud-native designs allow MDR providers to onboard SMB clients at lower incremental cost while preserving isolation and security guarantees.
- Workflow Integration – EDR, SIEM, and SOAR integration under a unified SOC workflow increases detection accuracy and accelerates response times.

- Operational Efficiency – Automation and a “follow-the-sun” staffing model reduce analyst burnout, lower escalation rates, and maintain 24/7 coverage at sustainable cost.
- Flexible Pricing Models – Tiered and outcome-based pricing align service costs with SMB budgets and perceived value.
- Embedded Compliance Support – Integrating evidence-grade logging, region-specific data storage, and audit-ready reporting differentiates MDR offerings in regulated SMB verticals.

## **9.2 Strategic Imperatives**

For MDR providers targeting the SMB segment, the following strategic imperatives emerge from the research:

- Prioritize Automation Maturity – Semi-automated triage should progress toward fully autonomous responses for routine attack scenarios, freeing analyst capacity for complex incidents.
- Leverage AI Responsibly – Use AI and machine learning to enhance detection precision, but ensure transparency, bias control, and explainability to maintain client trust.
- Build Industry-Specific Playbooks – Tailoring detection logic and response workflows to industry contexts (e.g., healthcare, retail, manufacturing) improves relevance and adoption.
- Integrate Threat Intelligence Feeds – Combining global, industry-specific, and SMB-relevant intelligence enhances proactive defense capabilities.
- Focus on Measurable Outcomes – Report reductions in dwell time, false positives, and incident resolution cost as part of quarterly business reviews.

## **9.3 Addressing Ongoing Challenges**

Despite advancements in MDR technology and methodology, several persistent challenges will continue to shape the SMB market:

- Economic Volatility – SMBs may reduce cybersecurity spending during downturns, requiring providers to offer more flexible engagement models.
- Sophisticated Threat Actors – AI-generated attacks and supply chain compromises will require continuous detection innovation.
- Talent Shortages – Skilled SOC analysts remain in short supply, making workforce development and retention programs essential.
- Regulatory Complexity – Compliance obligations will expand, requiring MDR platforms to embed more automated reporting and evidence-handling capabilities [51].

Mitigating these challenges involves proactive service design, diversified staffing strategies, and partnerships with vendors and regulators to ensure MDR services remain compliant and relevant.

## **9.4 Future Readiness**

As identified in the Future Outlook section, the next five years will likely see MDR services evolve toward:

- Modular, self-service platforms where SMBs select detection, response, and compliance capabilities à la carte.
- Federated AI threat models that share intelligence across providers without compromising data sovereignty.
- Verticalized service models with deep industry integration, enabling higher margins through specialized expertise.

Providers that begin building these capabilities now will be positioned to lead the SMB MDR market as competitive and regulatory pressures increase [52].

### **9.5 Final Perspective**

The SMB segment represents both a high-need and high-opportunity market for MDR providers. While SMBs often lack the budget and staffing for in-house 24/7 security operations, they are equally at risk from advanced cyber threats. A well-designed MDR service—built on scalable architecture, cost-efficient operations, intelligent automation, and measurable value delivery—can both protect SMBs and generate sustainable profitability for providers.

From an engineering perspective, MDR for SMBs is not merely a scaled-down enterprise solution; it is a distinct service model requiring unique architectural, operational, and commercial innovations. By embedding automation at the core, aligning with SMB economic realities, and anticipating the regulatory and threat landscape shifts ahead, MDR providers can move from being reactive defenders to proactive, trusted security partners.

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